



Draft Budget 2023/2024

Draft Medium Term Revenue and Expenditure Framework

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1.1 MAYORS REPORT

It gives me great privilege to present the 2023/24 Draft Medium Term Revenue and Expenditure Framework (MTREF) budget to council for its consideration. Budgeting for 2023/24 financial year and the outer two financial years were guided by the Budget Process Plan which was adopted by Council on the 30 August 2022 in line with the Municipal Finance Management Act. National Treasury issued MFMA Budget Circular No. 122 and 123 which were used to guide the compilation of the 2023/24 Medium Term Revenue and Expenditure Framework (MTREF) budget. The main objective of a municipal budget is to allocate realistically anticipated resources to the service delivery goals identified as priorities in the Integrated Development Plan. Municipal finances continue to remain under pressure as a result of rising costs to deliver services; slow revenue collection trends and high salary costs. The Municipality is faced with various challenges; which among them include a culture of non-payment for rates and service charges by debtors which has further been exacerbated by the weak economic growth rate; the effects of Covid-19 pandemic and inflationary pressures. All these factors are negatively affecting municipal revenue collection rate. Having said this, the municipality is implementing various revenue strategies with an objective of improving revenue collection trends. These strategies are reviewed on quarterly basis to assess the impact.

The detail of the Draft Annual Budget is presented in the schedules attached to this report.

1.2 DRAFT BUDGET RELATED RESOLUTIONS

Below are the resolutions that must be approved by council with draft adoption of the 2023/24 budget.

- a. That the Draft Budget for 2023/2024 and the indicative 2 outer financial years 2024/2025 and 2025/2026 **be approved** as set out in the following budget tables:-

- 1.1 Table A1 Budget Summary
- 1.2 Table A2 Budgeted Financial Performance by Standard Classification
- 1.3 Table A3 Budgeted Financial Performance by Vote

1.4 Table A4 Budgeted Financial Performance – Revenue by Source and Expenditure by type

1.5 Table A5 Budgeted Capital

1.6 Table A6 Budgeted Financial Position

1.7 Table A7 Budgeted Cash Flows

1.8 Table A8 Budgeted Backed Reserves and Accumulated Surplus Reconciliation

1.9 Table A9 Asset management

1.10 Table A10 Basic Service Delivery Measurement

b. That the Draft Tariffs for Property Rates and other Service Charges for 2023/2024 **BE APPROVED**

c. That the Draft Tariff tool **BE NOTED.**

d. That the following budget related policies **BE NOTED:-**

- Tariff Policy
- Cash Management and Investment Policy
- Asset Management Policy
- Budget Policy
- Virement Policy
- Investment Policy
- Supply Chain Management Policy
- Credit Control and Debt Collection Policy
- Rates Policy
- Indigent Support Policy
- Systems Administration Policy and Procedure Manual
- Irregular Expenditure and Procedure Manual
- Fruitless Expenditure Policy and Procedure manual
- Cost Containment Policy
- Use of Consultants Policy

e. That the list of capital projects **BE APPROVED.**

f. That the funding plan **BE NOTED.**

g. That the Draft Budget **BE APPROVED.**

1.3 EXECUTIVE SUMMARY

Section 16 (1) of the MFMA; Act 56 of 2003 states that the council of a municipality must for each financial year approve an annual budget for the municipality before the start of the financial year. Section 16 (2) of the MFMA; Act 56 of 2003 states that; in order for the municipality to comply with subsection (1); the Mayor of the Municipality must table the annual budget at council meeting at least 90 days before the start of the financial year. Furthermore; section 24 of the MFMA states that the council must approve the annual budget 30 days before the start of the budget year. Section 17 of the MFMA; Act 56 of 2003 states that an annual budget of the municipality must be a schedule in the prescribed format:-

- a. Setting out realistically anticipated revenue for the budget year from each revenue source.
- b. Appropriating expenditure for the budget year under the different votes of the municipality;
- c. Setting out indicative revenue per revenue source and projected expenditure by vote for the two financial years following the budget year;
- d. Setting out-
 - (i) Estimated revenue and expenditure by vote for the current year; and
 - (ii) Actual revenue and expenditure by vote for the financial year preceding the current year; and
 - (iii) A statement contained any other information required by section 215(3) of the constitution or as may be prescribed
- e. An annual budget must generally be divided into a capital and operating budget in accordance with international best practice, as may be prescribed.

The municipal budget is 57% funded by grants, the remaining funding is 43% which is made up of property rates, service charges and other revenue. Equitable share as a grant gazetted in DORA have increased by R6.5m when compared to current year adjustment budget. It is worth noting that the current years equitable share allocation is not sufficient to cover the budgeted cost of

employees; remuneration of councillors and municipal running costs and as such the municipality will need to co-fund with its own revenue. The Draft Budget that is being presented is unfunded and the municipality need to intensify the implementation of revenue strategies that have been developed. Measurable performance objectives and indicators are detailed in the Draft IDP.

The main challenges that were experienced during compilation of the 2023/24 Budget can be summarised as follows:-

- Limited funding of equitable share
- Poor revenue collection trends
- High employee costs
- Non-funding for Electricity Projects (INEP)
- The need to reprioritise expenditure within available resources

It is worth to note that National Treasury is in a process of introducing a debt relief for municipalities that are struggling to pay Eskom debt. A circular will be issued that will outline the application process and conditions. The following is the table depicting the overview of the 2023/24 budget.

| Description | Adjusted 2022/23 | 2023/24 MTREF | 2024/25 MTREF | 2025/26 MTREF |
|--|---------------------|---------------------|---------------------|---------------------|
| Operating Revenue (Excl. capital transfers) | 233 123 328 | 238 272 489 | 247 948 007 | 247 074 147 |
| Operating Expenditure | 276 081 766 | 299 672 878 | 301 302 631 | 307 026 905 |
| Surplus or (Deficit) before capital transfers | (42 958 438) | (61 400 389) | (53 354 625) | (59 952 757) |
| Capital Transfers | 34 781 171 | 32 976 000 | 45 332 000 | 48 247 000 |
| Surplus/Deficit after capital transfers | (8 177 267) | (28 424 389) | (8 022 625) | (11 705 757) |

The total revenue excluding capital transfers has slightly increased to R238m for the 2023/24 budget when compared to 2022/23 adjustment budget of R233m. The operating expenditure has increased to R299m for 2023/24 budget when compared to R276m for 2022/23 adjustment budget.

1.4 OVERVIEW OF ASSUMPTION USED

The assumptions used were guided by MFMA Circular 122 and 123 issued by National Treasury for compilation of 2023/24 MTREF Budget. The following assumptions were used:-

- **Other revenue** have been increased by 5.3% in line with CPI forecast, also taking into account revenue collection trends and considering current economic conditions.
- **Inflation outlook** as indicated below was used:-

| Fiscal Year | 2023/24 | 2024/25 | 2025/26 |
|--------------------------------|---------|---------|---------|
| Consumer Price Inflation (CPI) | 5.3% | 4.9% | 4.7% |

- **Bulk electricity costs** have been budgeted to increase taking into consideration the NERSA guidelines. (NERSA approved a 18.7% increament with effect from April 2023).
- **Employee related costs:** The municipality has not budgeted for an increase in employee related costs. The increament will be effected to the final budget after the Draft Budget assessment.
- **Remuneration of Councillors** have been budgeted in line with the Government Gazette on the Remuneration of Public Office Bearers Act.

1.5 OPERATING REVENUE FRAMEWORK

Section 18 (1) of the MFMA states that the annual budget may be funded from realistically anticipated revenues to be collected; cash-backed accumulated funds from previous years' surpluses not committed for other purposes; and borrowed funds, but only to fund capital projects. Furthermore section 18 (2) states that revenue projections in the budget must be realistic, taking into account projected revenue for the current year based on collection levels to date; and actual revenue collected in previous financial years. In these tough economic times strong revenue management is fundamental to the financial sustainability of the municipality. Below is the table reflecting the summary of budgeted revenue by source.

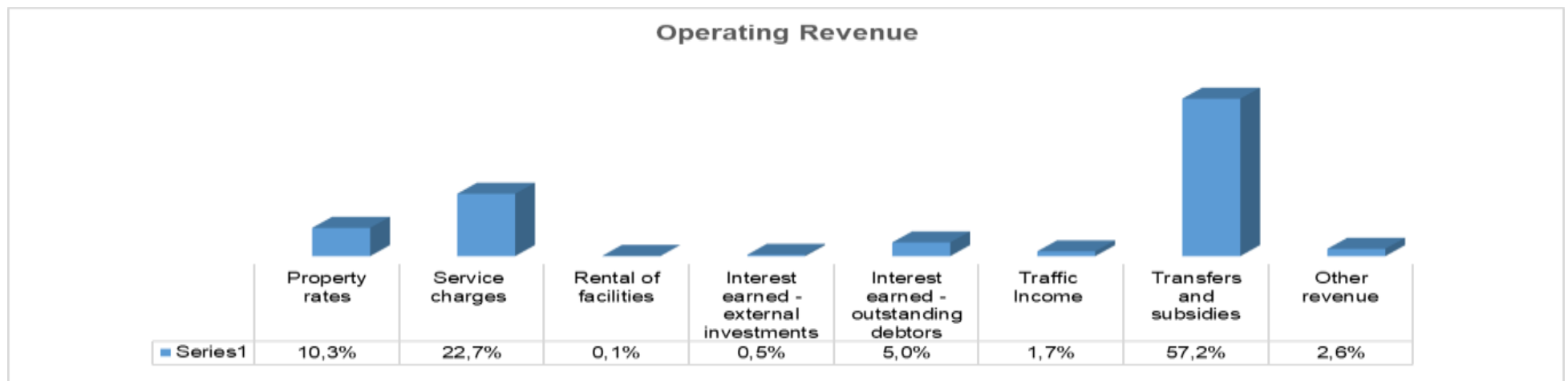
Table: 1 (Revenue by source)

| EC124 - Table A4 Budgeted Financial Performance (revenue and expenditure) | | | | | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|-------------------------------|------------------------|------------------------|
| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & | | |
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Revenue | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | |
| Service charges - Electricity | 2 | 29 982 | 37 467 | 38 857 | 41 147 | 41 547 | 41 547 | - | 41 674 | 43 716 | 45 770 |
| Service charges - Water | 2 | - | - | - | - | - | - | - | - | - | - |
| Service charges - Waste Water Management | 2 | - | - | - | - | - | - | - | - | - | - |
| Service charges - Waste Management | 2 | 8 514 | 12 115 | 10 856 | 13 141 | 13 141 | 13 141 | - | 12 320 | 12 924 | 13 531 |
| Sale of Goods and Rendering of Services | | 275 | 541 | 5 031 | 5 435 | 5 727 | 5 727 | - | 5 634 | 5 910 | 6 188 |
| Agency services | | 1 389 | 1 282 | 1 059 | 1 829 | 1 829 | 1 829 | - | 1 829 | 1 918 | 2 009 |
| Interest | | | | | | | | | | | |
| Interest earned from Receivables | | 7 116 | 7 057 | 8 182 | 8 646 | 10 294 | 10 294 | - | 11 849 | 12 415 | 12 993 |
| Interest earned from Current and Non Current Assets | | 1 434 | 1 001 | 366 | 1 040 | 1 055 | 1 055 | - | 1 158 | 1 215 | 1 272 |
| Dividends | | - | - | - | - | - | - | - | - | - | - |
| Rent on Land | | - | - | - | - | - | - | - | - | - | - |
| Rental from Fixed Assets | | 58 | 44 | 171 | 100 | 291 | 291 | - | 196 | 205 | 215 |
| Licence and permits | | 1 552 | 2 500 | 1 780 | 2 429 | 2 429 | 2 429 | - | 2 252 | 2 399 | 2 512 |
| Operational Revenue | | 35 987 | 1 637 | 5 | 561 | 2 011 | 2 011 | - | 667 | 699 | 732 |
| Non-Exchange Revenue | | | | | | | | | | | |
| Property rates | 2 | - | - | - | - | - | - | - | - | - | - |
| Surcharges and Taxes | | 18 993 | 20 796 | 22 178 | 23 785 | 23 785 | 23 785 | - | 24 424 | 25 621 | 26 825 |
| Fines, penalties and forfeits | | 16 | 6 | 12 | 15 | 26 | 26 | - | 27 | 29 | 30 |
| Licences or permits | | - | - | - | - | - | - | - | - | - | - |
| Transfer and subsidies - Operational | | 112 294 | 144 141 | 121 995 | 130 728 | 130 989 | 130 989 | - | 136 243 | 140 897 | 134 997 |
| Interest | | | | | | | | | | | |
| Fuel Levy | | | | | | | | | | | |
| Operational Revenue | | | | | | | | | | | |
| Gains on disposal of Assets | | | | 1 005 | - | - | - | - | - | - | - |
| Other Gains | | | | | - | - | - | - | - | - | - |
| Discontinued Operations | | | | | | | | | | | |
| Total Revenue (excluding capital transfers and contributions) | | 217 611 | 228 590 | 211 499 | 228 855 | 233 123 | 233 123 | - | 238 272 | 247 948 | 247 074 |

- Service Charges on Electricity have been increased slightly from R41.5m to R41.6m in 2023/24 taking into consideration the revenue strategies being implemented; economic conditions and revenue trends. It is also worth to note that the revenue generated in this stream for the 2022 audit was R38m.
- Service Charges on Refuse have been decreased slightly due to the increasing remissions which have a potential to affect the annual billing. It is also worth to note that this revenue stream generated an amount of R10m in 2022 audit.

- Rental of facilities have been decreased when compared to the adjustment budget due to retrospective billing of new leases for prior years.
- Operational transfers and subsidies have increased from R130m to R136m when compared to 2023 and this is due to slight increase in equitable share. It is worth to note that the projected equitable share to be received by the municipality has declined in the 2025/26 budget year and this decline is across municipalities. The reason for this decline is the decrease in anticipated revenue by national government. This is an indication that the government finances are currently under pressure.
- Operational revenue have been decreased from R2m to R600 thousand; because there are no material anticipated insurance refunds to be received by the municipality.

Operational grants constitutes 57% of operating revenue; property rates and service charges 33% and other revenue 10%. This is an indication that the municipality is still heavily dependent on grants. Below is the graph depicting the split of total operating revenue.



The table below depicts the grants to be received by the Municipality during 2023/24 financial year.

Table: 2 (Grants and subsidies)

| EC124 Amahlathi - Supporting Table SA18 Transfers and grant receipts | | | | | | | | | | |
|--|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------------------|------------------------|------------------------|
| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & | | |
| R thousand | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| RECEIPTS: | 1, 2 | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | | |
| National Government: | | 110 426 | 136 385 | 120 478 | 128 755 | 128 755 | 128 755 | 136 692 | 142 613 | 136 784 |
| Local Government Equitable Share | | 105 863 | 131 642 | 115 504 | 124 987 | 124 987 | 124 987 | 131 533 | 138 697 | 132 697 |
| Finance Management | | 2 235 | 2 200 | 2 100 | 2 200 | 2 200 | 2 200 | 2 200 | 2 200 | 2 300 |
| EPWP Incentive | | 887 | 1 000 | 1 263 | 1 568 | 1 568 | 1 568 | 1 310 | – | – |
| PMU 5% | | 1 123 | 1 399 | 1 478 | – | – | – | 1 649 | 1 716 | 1 787 |
| Disaster Relief Grant | | 318 | 145 | 134 | – | – | – | – | – | – |
| Other transfers/grants [insert description] | | | | | | | | | | |
| Provincial Government: | | 1 200 | 8 189 | 1 297 | 1 973 | 2 234 | 2 234 | 1 200 | – | – |
| Sport and Recreation | | 1 200 | 1 200 | 1 200 | 1 200 | 1 200 | 1 200 | 1 200 | – | – |
| LED Promotions | | | | | | | | | | |
| Waste Grant 2m | | | | | | | | | | |
| Waste Grant 770k | | | 234 | | | | | | | |
| Capacity | | | | | – | 99 | 99 | | | |
| Recycling | | | 122 | | | | | | | |
| Vuna Awards | | | | | | | | | | |
| Seta | | | | 97 | 773 | 935 | 935 | | | |
| Waste Grant 6m | | | 6 633 | | | | | | | |
| Donation | | | | | | | | | | |
| Other transfers/grants [insert description] | | | | | | | | | | |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | | | |
| Other grant providers: | | – | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | | | |
| Total Operating Transfers and Grants | 5 | 111 626 | 144 574 | 121 776 | 130 728 | 130 989 | 130 989 | 137 892 | 142 613 | 136 784 |
| Capital Transfers and Grants | | | | | | | | | | |
| National Government: | | 12 310 | 46 299 | 28 080 | 31 701 | 31 701 | 31 701 | 31 327 | 43 616 | 46 460 |
| Municipal Infrastructure Grant (MIG) | | 12 310 | 46 299 | 28 080 | 31 701 | 31 701 | 31 701 | 31 327 | 32 616 | 33 960 |
| INEP Grant | | | | | | | | – | 11 000 | 12 500 |
| Other capital transfers/grants [insert desc] | | | | | | | | | | |
| Provincial Government: | | – | – | 220 | – | 3 080 | 3 080 | – | – | – |
| Waste Grant R6m | | | | 220 | – | 3 080 | 3 080 | | | |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | | | |
| Other grant providers: | | – | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | | | |
| Total Capital Transfers and Grants | 5 | 12 310 | 46 299 | 28 300 | 31 701 | 34 781 | 34 781 | 31 327 | 43 616 | 46 460 |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | | 123 936 | 190 873 | 150 076 | 162 429 | 165 770 | 165 770 | 169 219 | 186 229 | 183 244 |

1.6 OPERATING EXPENDITURE FRAMEWORK

The table below depicts the high level summary of 2023/24 MTREF Budget classified per main type of operating expenditure.

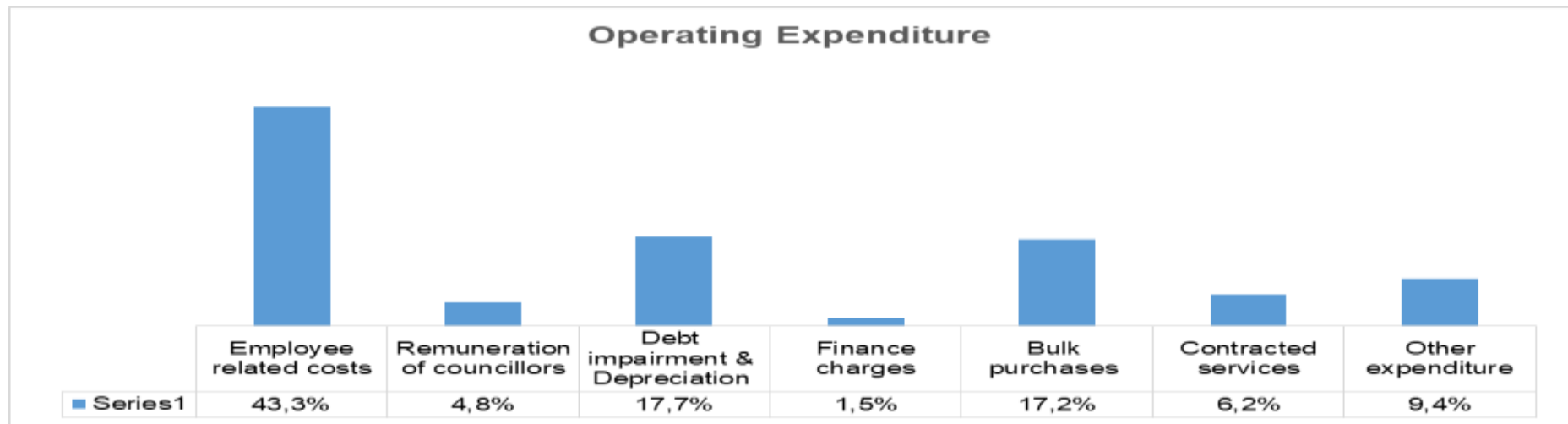
Table: 4 (Expenditure by Type)

| EC124 - Table A4 Budgeted Financial Performance (revenue and expenditure) | | | | | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|-------------------------------|------------------------|------------------------|
| Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & | | |
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Expenditure | | | | | | | | | | | |
| Employee related costs | 2 | 124 000 | 132 726 | 125 340 | 106 959 | 110 264 | 110 264 | - | 129 720 | 128 410 | 128 410 |
| Remuneration of councillors | | 11 993 | 11 599 | 11 533 | 11 996 | 13 501 | 13 501 | - | 14 329 | 14 329 | 14 329 |
| Bulk purchases - electricity | 2 | 33 309 | 35 884 | 42 658 | 38 070 | 46 923 | 46 923 | - | 51 433 | 53 799 | 56 273 |
| Inventory consumed | 8 | 445 | 300 | 404 | 267 | 269 | 269 | - | 247 | 247 | 247 |
| Debt impairment | 3 | 32 644 | 26 485 | (7 489) | 27 000 | 27 000 | 27 000 | - | 27 000 | 27 000 | 27 000 |
| Depreciation and amortisation | | 26 647 | 25 570 | 26 055 | 26 000 | 26 000 | 26 000 | - | 26 000 | 26 000 | 26 000 |
| Interest | | 2 667 | 3 802 | 2 536 | 4 000 | 4 500 | 4 500 | - | 4 500 | 4 721 | 4 942 |
| Contracted services | | 13 771 | 16 221 | 10 882 | 19 154 | 21 561 | 21 561 | - | 18 630 | 17 832 | 18 543 |
| Transfers and subsidies | | - | - | - | - | - | - | - | - | - | - |
| Irrecoverable debts written off | | - | - | - | - | - | - | - | - | - | - |
| Operational costs | | 16 037 | 21 717 | 24 369 | 21 891 | 26 064 | 26 064 | - | 27 815 | 28 966 | 31 283 |
| Losses on disposal of Assets | | 4 275 | 1 662 | - | - | - | - | - | - | - | - |
| Other Losses | | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | | 265 788 | 275 965 | 236 287 | 255 339 | 276 082 | 276 082 | - | 299 673 | 301 303 | 307 027 |

- The municipality has not effected an increase in employee related costs in the Draft Budget; this will be effected in the final budget when the municipality's budget has been assessed.
- Bulk Purchases have been budgeted to increase to R51m. It is worth to note that Nersa has approved an increase of 18.7% with effect from April 2023.

- Contracted Services have been budgeted to slightly decrease from R21m in 2022/23 adjustment budget to R18m for 2023/24 budget. This is in line with the implementation of the cost containment measures.
- Other expenditure will increase from slightly from R26m in 2022/23 adjustment budget to R27m in 2023/24 due to provision for travel and accommodation.

Employee costs constitute 43.3% of operational expenditure; non-cash items constitute 17.7%; Bulk Purchases 17.2% and these are the expenditure items with bigger percentage share in operating expenditure. Below is the graph depicting the split of total operating expenditure.



1.7 CAPITALEXPENDITURE

The following table provides a breakdown of budgeted capital expenditure by vote.

Table: 5 (Capital Expenditure by vote)

| EC124 Amahlathi - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding | | | | | | | | | | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|-------------------------------|------------------------|------------------------|
| Vote Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | | 2023/24 Medium Term Revenue & | | |
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Capital Expenditure - Functional | | | | | | | | | | | |
| Governance and administration | | 61 | 205 | 227 | 300 | 2 270 | 2 270 | – | 100 | – | – |
| Executive and council | | | | – | – | 1 400 | 1 400 | | | | |
| Finance and administration | | 61 | 205 | 227 | 300 | 870 | 870 | | 100 | – | – |
| Internal audit | | – | – | – | – | – | – | – | – | – | – |
| Community and public safety | | – | – | – | 1 000 | 1 500 | 1 500 | – | – | – | – |
| Community and social services | | | | – | 1 000 | 1 500 | 1 500 | | | | |
| Sport and recreation | | | | | | | | | | | |
| Public safety | | | | | | | | | | | |
| Housing | | | | | | | | | | | |
| Health | | | | | | | | | | | |
| Economic and environmental services | | 10 946 | 41 534 | 24 772 | 36 701 | 32 701 | 32 701 | – | 31 327 | 32 615 | 33 960 |
| Planning and development | | 10 774 | 41 389 | 24 772 | 36 701 | 32 701 | 32 701 | | 31 327 | 32 615 | 33 960 |
| Road transport | | 172 | 145 | | | | | | | | |
| Environmental protection | | | | | | | | | | | |
| Trading services | | 865 | 7 069 | 2 193 | 1 790 | 4 820 | 4 820 | – | – | 11 000 | 12 500 |
| Energy sources | | 865 | 576 | 2 002 | 1 790 | 1 740 | 1 740 | | – | 11 000 | 12 500 |
| Water management | | | | | | | | | | | |
| Waste water management | | | | | | | | | | | |
| Waste management | | – | 6 493 | 191 | – | 3 080 | 3 080 | | | | |
| Other | | | | | | | | | | | |
| Total Capital Expenditure - Functional | 3 | 11 871 | 48 808 | 27 192 | 39 791 | 41 291 | 41 291 | – | 31 427 | 43 615 | 46 460 |

Below is the 3 year Capital Plan:-

| Project | Funding | 2023 | 2024 | 2025 |
|--|-----------|-------------------|-------------------|-------------------|
| Keiskamahoe Recreation Center | MIG | 10 351 000 | 1 649 000 | - |
| Stutterheim Recreation Center | MIG | 11 550 000 | 3 000 000 | - |
| Upper Gxulu Internal Roads | MIG | 79 744 | - | - |
| Surfacing of Carthcart Streets | MIG | 623 950 | - | - |
| Mthwaku Dontsa Access Roads | MIG | 98 532 | - | - |
| Khayelitsha Internal Roads | MIG | 73 580 | - | - |
| Paving of Xhologha Internal Roads | MIG | 2 000 000 | 8 592 558 | - |
| Mzamohle Paving | MIG | 134 368 | - | - |
| Toise Internal Roads | MIG | 96 210 | - | - |
| Mgwali Internal Roads | MIG | 74 858 | - | - |
| Mbaxa Community Hall | MIG | 2 000 000 | 1 000 000 | - |
| Frankfort Internal Roads | MIG | 2 500 000 | - | - |
| Izidenge Internal Roads | MIG | 500 000 | 4 000 000 | - |
| Pumulani Community Hall | MIG | 500 000 | 3 000 000 | - |
| Nqenge Internal Roads | MIG | 244 958 | 2 255 242 | - |
| Upgrading of the Stutterheim Recreational Park | MIG | - | - | 449 650 |
| Langdraai Communit Hall | MIG | 500 000 | 3 000 000 | - |
| Stutterheim Streets Paving | MIG | - | 450 000 | 10 000 000 |
| Keiskammahoek Town Paving | MIG | - | 450 000 | 9 250 000 |
| Mandlakapheli Internal Roads | MIG | - | - | 2 500 000 |
| Amabele Paving | MIG | - | - | 4 500 000 |
| Keilands Roads | MIG | - | - | 2 500 000 |
| Mzamomhle Community Hall | MIG | - | 3 500 000 | - |
| Khayelitsha Community Hall | MIG | - | - | 2 700 000 |
| Waste Collection Truck | MIG | - | 1 718 600 | 1 760 000 |
| Greenfields Internal Roads | MIG | - | - | 300 000 |
| Upgrade Electricity Projects | INEP | - | 11 000 000 | 12 500 000 |
| Computer Equipment | Own Funds | 100 000 | - | - |
| Total | | 31 427 200 | 43 615 400 | 46 459 650 |

1.8 Annexures

- ✓ Signed Quality Certificate
- ✓ Draft A Schedule
- ✓ Draft Tariffs
- ✓ Draft Tariff Tool
- ✓ Financial Recovery Plan
- ✓ Draft Funding Plan