

# PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:

AS REPRESENTED BY THE MUNICIPAL MANAGER THE AMAHLATHI LOCAL MUNICIPALITY

**ZAMUXOLO SHASHA** 

NONKQUBELA WENDY DLOVA

THE EMPLOYEE OF THE MUNICIPALITY **DIRECTOR: ENGINEERING SERVICES** 

FINANCIAL YEAR: 1 JULY 2023 - 30 JUNE 2024



OFFICE OF THE MUNICIPAL MANAGER
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Private Bag X4002, Stutterheim, 4930
Tel: 043 683 5024 Fax: 043 683 1127
Website: www.amahlathi.gov.za **FULL NAMES** FOR THE AND

### PERFORMANCE AGREEMENT

### ENTERED INTO BY AND BETWEEN:

The AMAHLATHI Local Municipality herein represented by ZAMUXOLO SHASHA in his capacity as MUNICIPAL MANAGER (hereinafter referred to as the Employer or Supervisor)

And Nonkqubela Wendy Dlova, Employee of the Municipality (hereinafter referred to as the Employee)

## WHEREBY IT IS AGREED AS FOLLOWS:

#### 1. INTRODUCTION

- 1.1 The **Employer** has entered into a contract of employment with the **Employee** in terms of section 57(1) (a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The **Employer** and the **Employee** are hereinafter referred to as "the Parties".
- 1.2 Section 57(1) (b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.

### 2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1)(b),(4A),(4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality.
- 2.3 specify accountabilities as set out in a performance plan, which forms an annexure to the performance agreement.





COMMENCEMENT AND DURATION PERFORMANCE OBJECTIVES Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining in the event of outstanding performance, to appropriately reward the employee; and expectations applicable to his or her job use the performance agreement as the basis for assessing whether the employee has met the performance monitor and measure performance against set targeted outputs This Agreement will commence on the 1 July 2023 and will remain in force until 30 June 2024 thereafter a new equitable and improved service delivery If at any time during the validity of this Agreement the work environment alters (whether as a result of government the beginning of each successive financial year. The parties will review the provisions of this Agreement during June each year. The parties will conclude a new parties for the next financial year or any portion thereof 4.1.1 or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than Employee and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan The performance objectives and targets reflected in Annexure A are set by the Employer in consultation with the contents shall immediately be revised applicability of the matters agreed upon. The content of this Agreement may be revised at any time during the above-mentioned period to determine the This Agreement will terminate on the termination of the Employee's contract of employment for any reason. The Performance Plan (Annexure A) sets outthe time frames within which those performance objectives and targets must be met the performance objectives and targets that must be met by the Employee; and

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dates and weightings. (SDBIP) and the Budget of the Employer and shall include key objectives; key performance indicators; target

- 4.2.3 The key objectives describe the main tasks that needs to be done.
- 4.2.2 The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved
- 4.2.3 The target dates describe the timeframe in which the work must be achieved.
- 4.2.4 The weightings show the relative importance of the key objectives to each other
- 0 set out in the Employer's Integrated Development Plan. The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies

# PERFORMANCE MANAGEMENT SYSTEM

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- ø introduces for the Employer, management, and municipal staff of the Employer. The Employee agrees to participate in the performance management system that the Employer adopts or
- Ö comprehensive system with specific performance standards to assist the Employer, management, and municipal The staff to perform to the standards required. Employee accepts that the purpose of the performance management system will be
- 0 performance management system as applicable to the Employee The Employer will consult the Employee about the specific performance standards that will be included in the
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 of which shall be contained in the Performance Agreement. The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both
- 5.5.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs) respectively.
- 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.





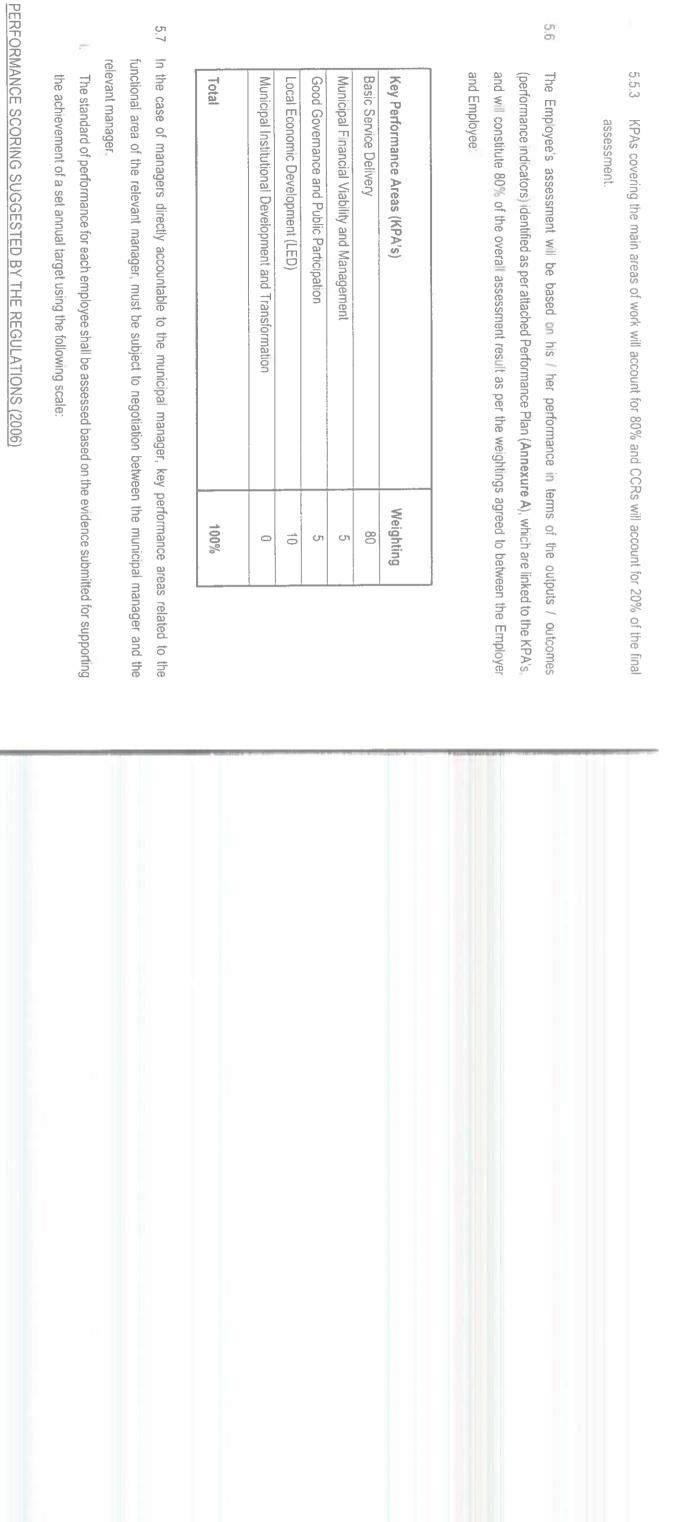
- 5.5.3
- 5.6 and Employee and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's The Employee's assessment will be based on his / her performance in terms of the outputs / outcomes

Key Performance Areas (KPA's)	Weighting
Basic Service Delivery	80
Municipal Financial Viability and Management	5
Good Governance and Public Participation	5
Local Economic Development (LED)	10
Municipal Institutional Development and Transformation	0
Total	100%

- 5.7 functional area of the relevant manager, must be subject to negotiation between the municipal manager and the relevant manager.
- the achievement of a set annual target using the following scale:

133		
Performance significantly above expectations	Performance significantly above expectations	Performance significantly above expectations  Fully effective
in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all	in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.	in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.  Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.

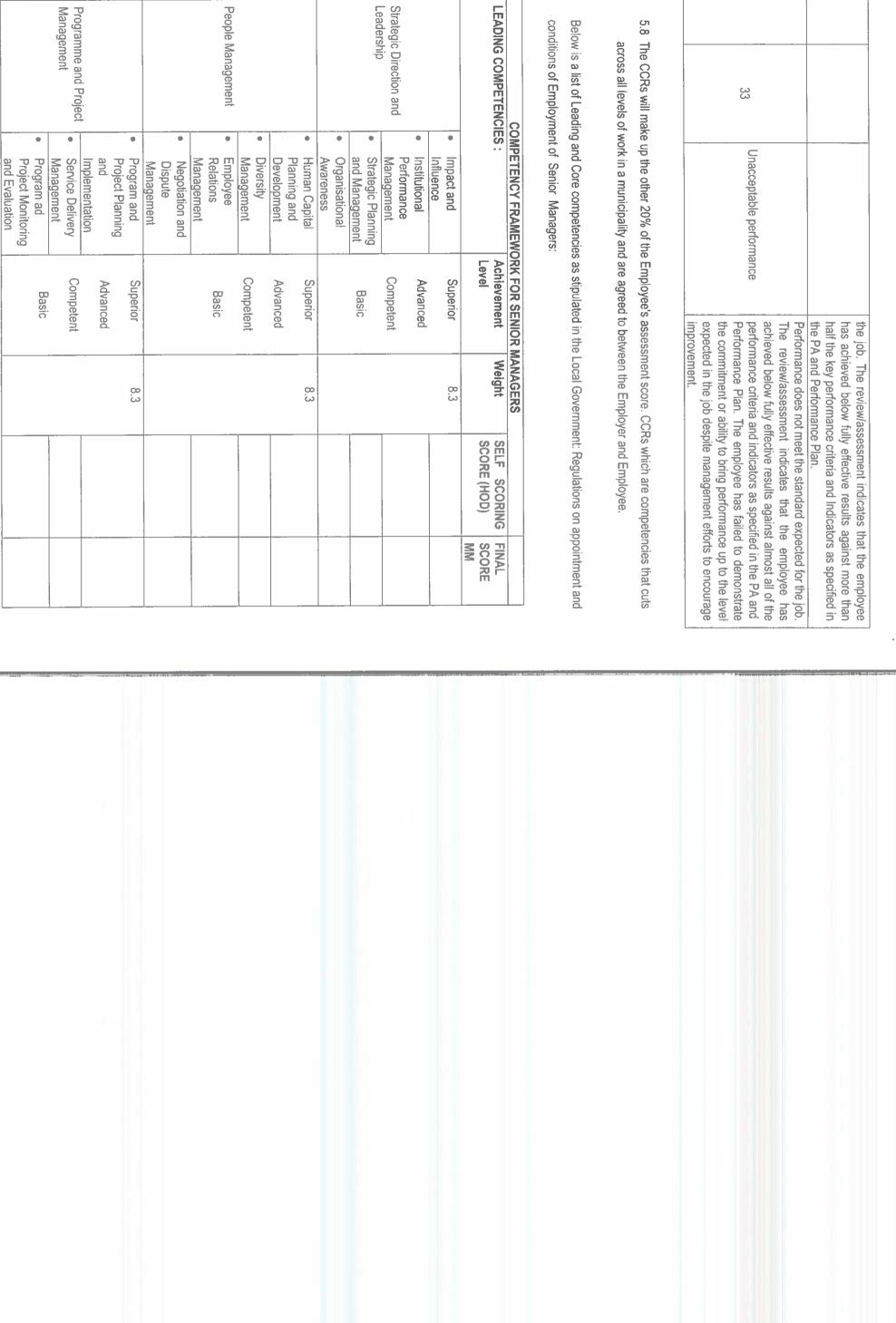




improvement.			
expected in the job despite management efforts to encourage			
the commitment or ability to bring performance up to the level			
Performance Plan. The employee has failed to demonstrate		J.J	
performance criteria and indicators as specified in the PA and	Unacceptable performance	<u>ي</u>	•
achieved below fully effective results against almost all of the			
The review/assessment indicates that the employee has			
Performance does not meet the standard expected for the job.			
the PA and Performance Plan.			
half the key performance criteria and Indicators as specified in			
has achieved below fully effective results against more than			•
the job. The review/assessment indicates that the employee			

	COMPETENCY ERAMEWORK FOR SENIOR MANAGERS	JOK EUD SENIOR N	NAUCEBO		
LEADING COMPETENCIES:	ES:	Achievement Level	Weight	SELF SCORING SCORE (HOD)	FINAL SCORE MM
	<ul> <li>Impact and Influence</li> </ul>	Superior	8.3		
	<ul> <li>Institutional</li> </ul>	Advanced			
Strategic Direction and	Performance Management	Competent			
Leadership	Strategic Planning				
	and Management	Basic			
	<ul> <li>Organisational</li> </ul>				
	Awareness				
	<ul> <li>Human Capital</li> </ul>	Superior	8.3		
	Planning and	2			
		Caralicad			
	Management	Competent			
People Management	<ul> <li>Employee</li> </ul>				
	Relations	Basic			
	Management				
	<ul> <li>Negotiation and</li> </ul>				
	Dispute				
	<ul> <li>Program and</li> </ul>	Superior	8.3		
	Project Planning				
	and	Advanced			
Drogramme and Project	Implementation	)			
Management	Service Delivery	Competent			
	Program ad	Basic			
	Project Monitoring				

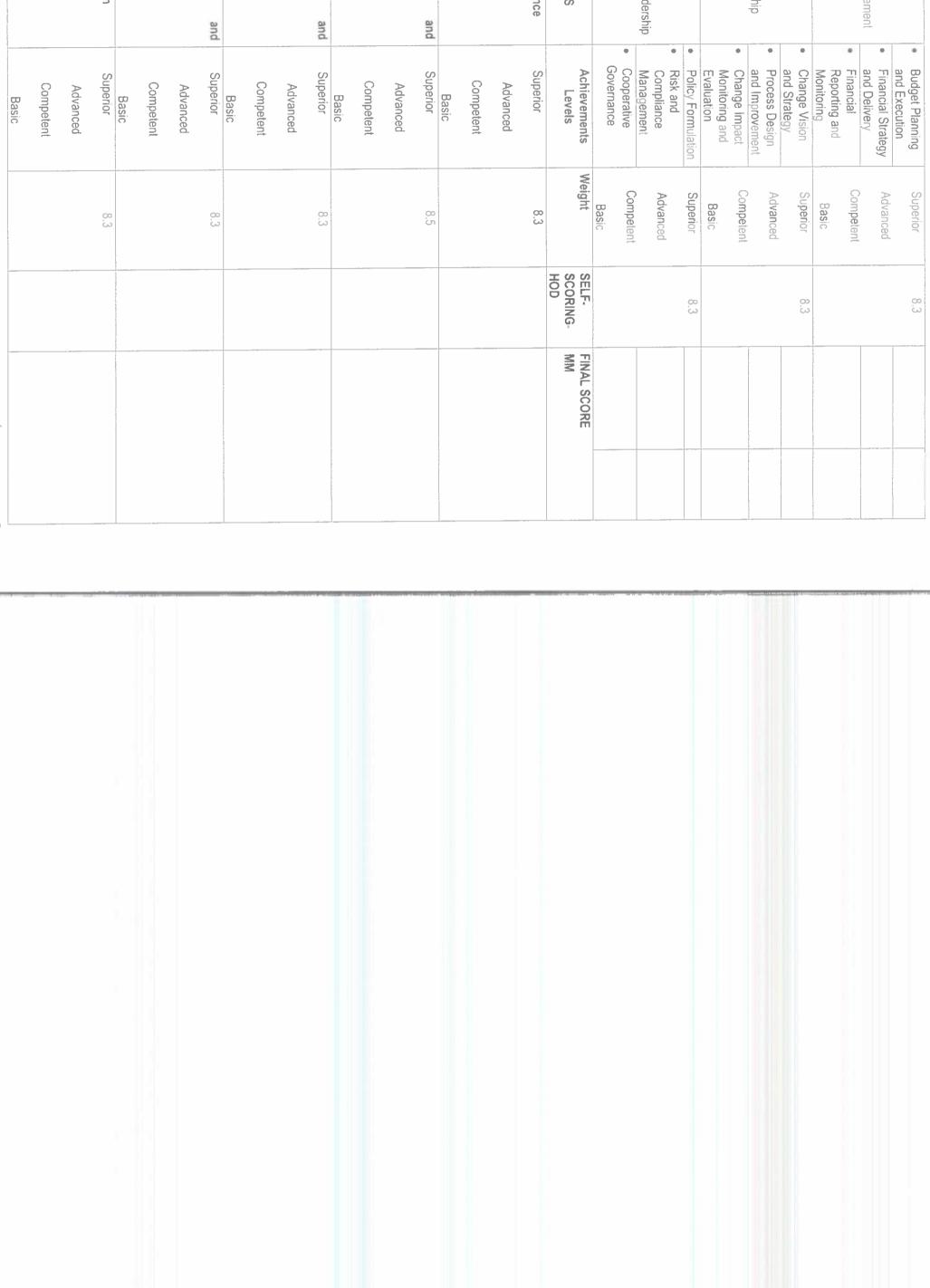




			Communication			Management	Knowledge and			300	Analysis and			9	Planning and Organising				Moral Competence	COMPETENCIES		Governance Leadership					Change Leadership				Financial Management		
																					•			•		•	•	•				•	
Basic	Competent	Advanced	Superior	Basic	Competent	Advanced	Superior	Basic	Competent	Advanced	Superior	Basic	Competent	Advanced	Superior	Basic	Competent	Advanced	Superior	Achievements Levels	Governance	Management	Compliance	Policy Formulation	Evaluation	Change Impact	and Improvement	and Strategy	Monitoring	Reporting and	and Delivery	Financial Strategy	Budget Planning
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Total			000	Results
				and
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	Basic	Competent	Advanced	Superior
100%				8.3
			1 2 363310	

### **Achievement Level Descriptions**

development interventions. The achievement levels indicated in the table below serves as a benchmark for appointments, succession planning and

- in promoting and appointing such persons. i. Individuals falling within the Basic range are deemed unsuitable for the role of senior manager, and caution should be applied
- practical knowledge, attitude and quality. These individuals should be considered for higher positions, and should be earmarked ii. Individuals that operates in the Superior range are deemed highly competent and demonstrate an exceptional level of for leadership programs and succession planning.

		A Prince Inches to the Paris A
ACHIEVEMENT LEVELS	RATING	ACHIEVEMENT LEVELS
Basic	1-2	Applies basic concepts, methods, and understanding of local
		government operations, but requires supervision and
		development intervention
Competent	ယ	Develops and applies more progressive concepts, methods
		and understanding. Plans and guides the work of others and
		executes progressive analyses
Advanced	4	Develops and applies complex concepts, methods and
		understanding. Effectively directs and leads a group and
		executes in- depth analyses
Superior	51	Has a comprehensive understanding of local government
		operations, critical in shaping strategic direction and change,
		develops and applies comprehensive concepts and methods

#### 5 **EVALUATING PERFORMANCE**

- The Performance Plan (Annexure A) to this Agreement sets out -
- 6.1.1 the standards and procedures for evaluating the Employee's performance; and
- 6.1.2 the intervals for the evaluation of the Employee's performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.



- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time
- 6,4 The Employee's performance will be measured in terms of contributions to the goals and strategies set out in the Employer's IDP.
- 6.5 The annual performance appraisal will involve

# 6.5.1 Assessment of the achievement of results as outlined in the performance plan:

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA
- (b) An indicative rating on the five-point scale should be provided for each KPA.
- 0 The applicable assessment rating calculator (refer to paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score.

#### 6.5.2 Assessment of the CCRs

- (a) Each CCR should be assessed according to the extent to which the specified standards have been
- **(b)** An indicative rating on the five-point scale should be provided for each CCR
- 0 to provide a score This rating should be multiplied by the weighting given to each CCR during the contracting process.
- (D) scores and calculate a final CCR score. The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the

#### 6.5.3 Overall rating

8 represents the outcome of the performance appraisal overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating

- 6,6 following persons must be established -For purposes of evaluating the annual performance of the municipal manager, an evaluation panel constituted of the
- 6.6.1 Executive Mayor or Mayor;
- 6.6.2Chairperson of the performance audit committee or the audit committee in the absence of a performance audit
- 6.6.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member
- 6.6.4 Mayor and/or municipal manager from another municipality; and
- 6.6.5 Member of a ward committee as nominated by the Executive Mayor or Mayor
- 6.7 For purposes of evaluating the annual performance of managers directly accountable to the municipal managers, an

evaluation panel constituted of the following persons must be established







- 6.7.1 Municipal Manager;
- 6.7.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
- 6.7.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council; and
- 6.7.4 Municipal manager from another municipality.
- 6.8 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels reflected on paragraph 6.6 and 6.7 above as referred to in sub-regulations (d) and (e).

# 7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each Employee in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

INTERVAL	PERIOD	EVALUATION DEADLINE
First quarter	July- September	18 of October
Second quarter	October - December	18 of January
Third quarter	January - March	18 of April
Fourth quarter	April - June	18 of July

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.
- 7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance.
- 7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made.
- 7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.



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## 8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B

### 9. OBLIGATIONS OF THE EMPLOYER

- 9.1 The Employer shall –
- 9.1.1 create an enabling environment to facilitate effective performance by the employee
- 9.1.2 provide access to skills development and capacity building opportunities
- 9.1.3 work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
- 9.1.4 on the request of the Employee delegate such powers reasonably required by the Employee to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
- 9.1.5 make available to the Employee such resources as the Employee may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

#### 10. CONSULTATION

- 10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others –
- 10.1.1 a direct effect on the performance of any of the Employee's functions;
- 10.1.2 Commit the Employee to implement or to give effect to a decision made by the Employer; and
- 10.1.3 a substantial financial effect on the Employer
- The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

# 11. MANAGEMENT OF EVALUATION OUTCOMES

11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.



- 11.2 A performance bonus of between 5% to 14% of the all-inclusive annual remuneration package may be paid to the Employee in recognition of the outstanding performance to be constituted as follows:
- 11 33 The performance bonus percentage are determined by calculating the overall rating using the applicable assessment rating calculator

# 12. REWARDING EMPLOYEE PERFORMANCE

# Municipal Manager and section 56 Managers

# A performance bonus, based on affordability may be paid to the employees, after:

- the annual report for the financial year under review has been tabled and adopted by the municipal council
- 12 an evaluation of performance in accordance with the provisions of Municipal Performance Regulation for Municipal Managers and Managers directly accountable to Municipal Managers (23) of 2003 has been conducted
- ငှယ approval of such evaluation results by the municipal council as a reward for a level of performance deserving of a performance bonus in terms of the bonus criteria
- 4 In cases where a Municipal Manager and/or Head of Department joins or leave the municipality within the cycle (1July -30 June), a Pro Rata calculated bonus will be rewarded provided the employee has undergone quarterly reviews.
- Ċη In cases where an employee is Acting or Seconded in a Municipal Manager or section 56 Managers' positions and the post to which the employee is permanently appointed, based on the employee's salary notch on 30 June of the cycle employee has undergone quarterly reviews, a pro rata performance bonus must be calculated at the salary level of the under review.

The quantum of the bonus payable shall be as follows:

If (Bonus Score > = 166 - plus) bonus = 14%	If (Bonus Score > = 162 - 165) bonus = 13%	If (Bonus Score > = 158 - 161) bonus = 12%	If (Bonus Score > = 154 - 157) bonus = 11%	If (Bonus Score > = 150 - 153) bonus = 10%	If (Bonus Score > = 146 - 149) bonus = 9%	If (Bonus Score > = 142 - 145) bonus = 8%	If (Bonus Score > = 138 -141) bonus = 7%	If (Bonus Score > = 134 -137) bonus = 6%	If (Bonus Score > = 130 - 133) bonus = 5%





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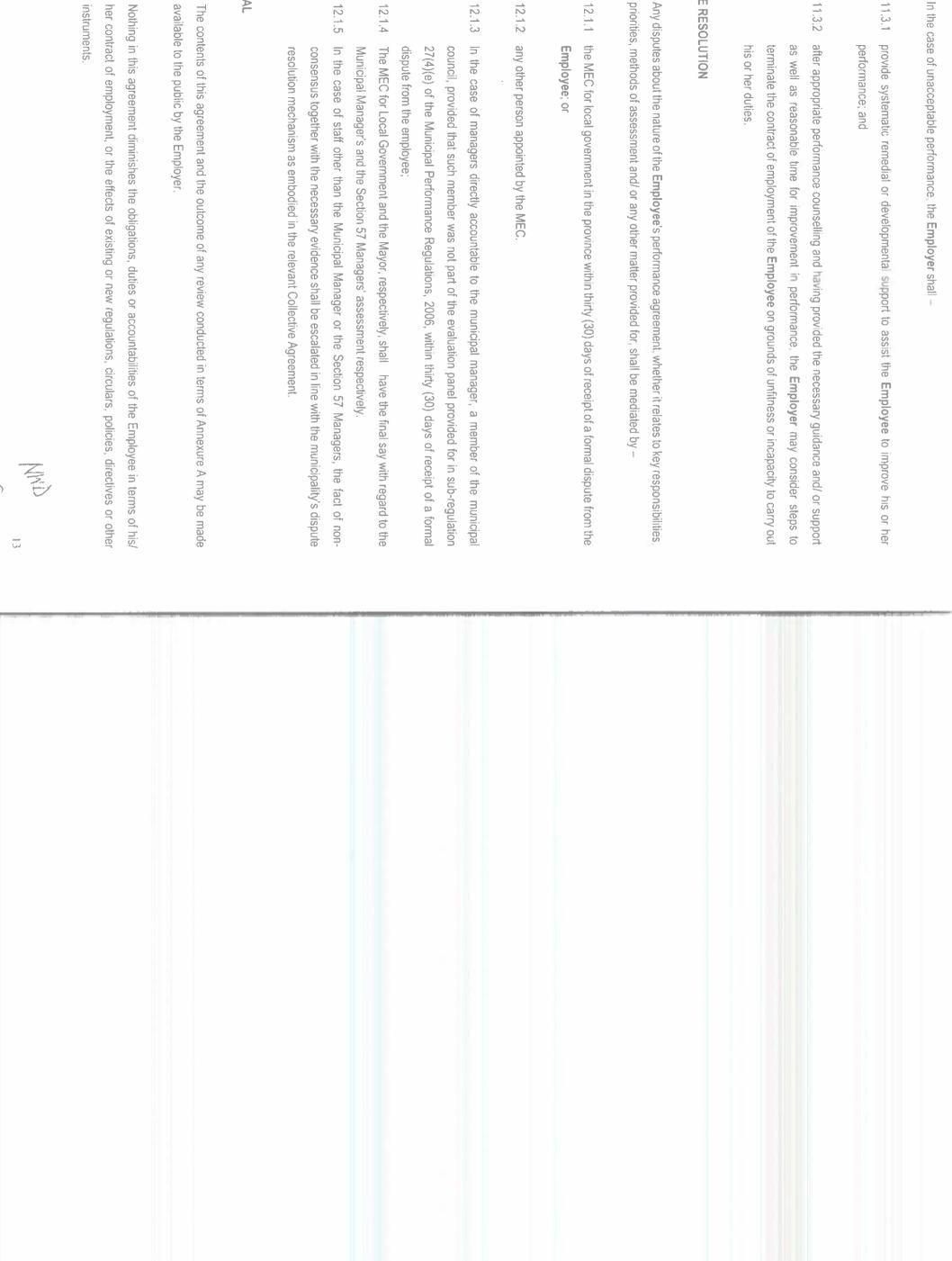
- 1 In the case of unacceptable performance, the Employer shall -
- 11.3.1 provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and
- after appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to his or her duties terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out

### 12. DISPUTE RESOLUTION

- 12.1 priorities, methods of assessment and/ or any other matter provided for, shall be mediated by -
- 12.1.1 Employee; or
- 12.1.2 any other person appointed by the MEC
- 12.1.3 dispute from the employee; 27(4)(e) of the Municipal Performance Regulations, 2006, within thirty (30) days of receipt of a formal council, provided that such member was not part of the evaluation panel provided for in sub-regulation
- 12.1.4 The MEC for Local Government and the Mayor, respectively, shall—have the final say with regard to the
- 12.1.5 consensus together with the necessary evidence shall be escalated in line with the municipality's dispute resolution mechanism as embodied in the relevant Collective Agreement

#### 13. GENERAL

- 13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.
- 13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ instruments. her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other



13.3 The performance assessment results of the municipal manager must be submitted to the MEC responsible for fourteen (14) days after the conclusion of the assessment. local government in the relevant province as well as the national minister responsible for local government, within

Thus done and signed at ALMITECHELISM on this the A. day of Morecal 2024

AS WITNESSES:

EMPLOYEE

AS WITNESSES:

MUNICIPAL MANAGER

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		8										OUTCOME §: A RESPONSIVE ACCOUNTABLE EFFECTIVE AND EFFICIENT LOCAL GOVERNMENT SYSTE
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		0.002			of sustainable public facilibes by 2027	T	To ensure sustainable supply of electricity by developing new infrastructure while upgrading and maintaining existing networks by 2027.				To ensure provision of a sustainable road network within Arnahlathi LM by 2027.	IC LOCAL STRATEGIC IE OBJECTIVE FOR IF THE 5 YEARS AND de DEYCHD
					AMENITIES	2					ROADS	MERVENTON AREAFOCUS
				recreagonial facilities	maintenance and upgrade of sport community halfs, hawker stalls, cameteries and		Reduce electricity % of Faulty system losses & meters reparelmination of legal query form connections		2333	Municipal Area that was commissioned by ADM in April 2020.		STRATESY to achieve the Strategic Objective
No of partially completed sites with no contractors on sites provided with security services	% progress towards construction of Mbaxa Community Hall				% progress towards construction of Stutterheim Recreation Centre	No of electricity meters installed	% of Faully reported meters repaired per query form	No of Tender document for Xhologha internal roads compiled and submitted to SCM.	owards ucted at	% progress towards development of designs for Ngqeqe internal roads	% progress lowards development of designs for cridenge internal roads	KEY PERFORMANCE NOGATOR
1 partially completed sites with no contractors on sites provided with security services [Miurgist Sport Field]	75% progress towards construction of Mbaxa Community Hall	100% progress fowards development of designs for Langdraai Community Hall	nunity	oek tre	80% progress towards construction of Stufferheim Recreation Centre	200 meters electricity installed	100% of Faulty reported meters repaired as per inspection report	1 Tender document for Xhologha internal roads compiled and submitted to SCM	100% progress towards road construction at Frankfort	100% progress towards development of designs for Ngqeqe internal roads	50% progress lowards development of designs for izidenge internal roads	Annual Target  1 Jel 2023-35 Jun  2024
	New Indicator	New Indicator		15% progress towards construction of Keiskammahoek Recreation Centre	15% progress towards construction of Stutterheim Recreation Centre	175 metres as at December 2023	100% faulty melens repaired in 2022/23FY				23.9 km of gravel roads constructed in 2022/23 financial year	REVISED 2023
Construction of Sports Field	Construction of Community hall	Construction of Community hall	Construction of Community hall	Construction of Keiskammahoek Recreation Centre	Construction of Stutterheim Recreation Centre		Repairing of fauthy metiers	Xholoatha Paving	Gravelling of Frankfort Main Road	Gravelling of road Ngqeqe	Development of designs Extenge internal roads	2023/24 SERVIC
R239 189	R3 \$69 377	R157 710	R267 748	R7 908 005	R11 593 626	Opex	Орех	R765 494	R2 700 000	R149431	R376 974	E DELIVERY A
Procurement of a contractor	15% progress towards construction of Mbaxa Community Hall	50% af designs complete	50% of designs complete	30% progress towards construction of Stutterheim Recreation Centre	30% progress towards construction of Stutterheim Recreation Centre	50 meters electricity installed	100% of Faulty reported meters repaired as per inspection report	Appointment of a Contractor	15% progress lowards roads constructed at Frankfort	Develop 50% design report	Submission of the EIA and Waller use application	RVICE DELIVERY AND BUDGET IMP MSDA Budget 1 Jul 2013 2 Sept.
1 Bid Adved	Consultant progress and expenditure report approved by HoD; 2 Dated photos	Preliminary design report completed and approved by HoD	Preliminary design report completed and approved by HoD	Consultant progress and expenditure report approved by HoD; 2 Dated photos	Consultant progress and expenditure report approved by HoD;     Dated photos	Quarterly report with photos signed by HoD	Quarterly report signed by Hod     Register of reported and repaired faulty meters     Query Form	Appaintment letter for contractor	Consultant progress and expenditure report with photos approved by HoD	Preliminary design report signed by HoD	1. Proof of EIA application submission to DEADEAT. 2. Proof of Water Use License application submission to DWA	124 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN Project MUDDA Hulphi Dustro One Day
15% progress lowards construction of Mlungisi Sportsfield	30% progress lowards construction of Mbaxa Community Hall	100% of designs campleted	100% of designs completed	towards construction of Stutterheim Recreation Centre	t lowards construction of Stutterheim Recreation Centre	50 meters electricity installed	100% of Faulty reported meters d reparted as per inspection report	10% progress lowards roads constructed lowards Xholorha paving	towards roads constructed at Frankfort	MIG Registration	Develop 50% In design report	PLAN Durrur Two 1 Des 222-31 De 2023
Consultant progress and expenditure report approved by HoD: 2     Dated photos	Consulant progress and expendature report approved by HoD; 2     Dated photos	Final design report completed and approved by HoD	Final design report completed and approved by HoD	Cansulant progress and expendaure report approved by HoD;     Dated photos	Consultant progress and expenditure report approved by HoD;     Dated photos	y Quarterly report with photos signed by HoD	Charlerly report signed by Hod 2 Chery form where faults recorded meters 3. Register of reponted and repaired faulty meters	Consultant progress and expenditure report with photos approved by HoD	Consultant progress and expenditure report with photos approved by HoD	MIG Approval Letter	1. Signed Prekrimery design report.	Expected For
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1. Quarterly report signed by Hod 2. Attendance register	Consultant progression dexpenditure repartments approved by HoD:     Dated photos	Z.	NIA	Consultant progretand expenditure reproved by Hob.     Dated photos	Consultant progress and expenditure report approved by HoD;     Dated photos	Quarterly report with photos signed by HoD	Ouarterly report signed by Hod signed by Hod 2. Ouery form where faults recorded meters 3. Register of reported and repaired faulty meters	Complete Design     report     Z.Proof of submission     of lender document	Consultant progress and expenditure report with photos approved by HoD	Develop 100% design 1. Signed design report N/A	N/A	Expected For
N/A	15% progress soort lowards construction 2. of Mbaxa Community Hall	NIN	N/A	50% progress port lowards construction Confessammahoek Recreation Centre	ss 80% progress out towards construction 2. of Stutterheim Recreation Centre	50 meters electricity DD installed	100% of Faulty reported meters repaired as per respection report	NA	on on a	oor! N/A	NgA	Charter Four
N/A	1.Consultant progress     n and expendature report     ity approved by HoD. 2     Dated photos	NEA	NA	1.Consultant progress and expenditure report approved by HoD; 2. Dated photos	1.Consultant progress and expenditure report approved by HoD; 2 Dated photos	Quarterty report with photos signed by HoD	Charlerly report signed by Hod signed by Hod 2 Query form where faults recorded meters 2. Expenditure report	No.	Ain	NIA	N.	Expected Politics
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SUBMITTED BY DIRECTOR ENGINEERING SERVICES MRS, MITTLOYA APPROVED BY MUNICIPAL MANAGER DR. Z. SHASHA	NIA		4.1 Output No 3: Implementation of Community Work Programmes	<u> </u>	2 2		ADGOUN EFFECTI GFROIEN
SERVICES	H		ork				TABLE Moked in
Fo Po	NJA		To improve implementation government intervention programme to eliminate pove 2027	adni	To ens expend budget	To face belance develoo the Mil	the National THE sation Agenda
TO JOHN	NIA		n of the	administration by 2027	To ensure 100% CAP expenditure of capital EXP budget annually	To facilitate a befanced spatial development form for the Municipality	SAND
	NIA	0.6 > 2.4 0	CREATION I	5 3 7 40 7 7 40	CAPITAL II EXPENDITURE	BULLOING	EAFFOCUS.
	NUA	Subcontracting of the work to SMMEs exesting at Arabitatin Arabitatin during the roll out of Capital Projects	Implementation of Implementation of Implementation under Employer and municipal job creation programme especially lanked to areas of scarce saids and temporal local jobs created during the roll out of capital projects	and and	Monitoring and reporting on the spending (MIGRINEP grants)	Compliance with building regulations	Ocieta
	NIA	No. of Sub-contract agreements signed by the main contractor and sub-contractor and sub-contractor	No. of temporal work Opportunities created	management reports submitted by HODs to Internal Audit in preparation for Risk Committee Meeting	% expenditure of capital budget	% of complying submitted building plans approved	
	NA	4 Sub-contract agreements signed by the main contractor and sub- contractor	345 temporal work Opportunities created	The base of the latest and the lates	100% MiG expenditure of capital budget (% applied cummulatively)	80% of complying submitted building plans approved	12002223010
	KPA: 5 MUNICIPI NIA	5 contractors subcontracted in 2020/21	395 jobs created pub (Creation of Work. opportunities	Pokry, 4 qualterly submission risk meetings manageme convened in 2020/21 to the Risk Committee	36% capital lexpenditure during 2019/20FY	78% complying building plans approved in 2020/21	
	IPAL TRANSFORMA NIA	SMME support	opportunities	submission of risk management reports to the Risk Committee	Capital Expenditure management	Approva submitte blans	
	HON AND INSTITU	Орех	1568000 and Capeu/Opex	ubmission of risk nanagement reports of the Risk committee	R29 231 500	Opex INICIPAL FINANCI	
	NL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT (WEIGHT ON NIA NIA NIA NIA NIA	subcontracted	190 Work Opportunities Created	management reports submitted by HODs to Internal Audit in preparation for Risk Committee Meeting	10% expendative of capital budget	of Opex 80% of complying Oper submitted building by H plants approved 2. Re plants approved plant PA 2: MUNICIPAL FINANCIAL VIABILITY (WEIGHT 5%)	1-341 2023 -30 54
	ENT (WEIGHT 0%)	1. Subcontract agreement signed by the main contractor and sub-contractor Counterly progress and expenditure report reflecting performance of the SMME signed by HoD	1. Quarterly report signed by Hod 2. Signed Contracts of employment	s quarterly slats; report signed-off by HOD 2. Proof of submission to Internal Audit	1. Report on capital expenditure signed by HOD 2. Expenditure	Ouarterly report signed by HO0 2. Register for building plans submitted HT 5%)	
	Ain	1 SMME subcontracted	100 Work Opportunities Created	reports submitted by HODs to Internal Audit in preparation for Risk Committee Meeting		d 80% of complying submitted building plans approved	1 Oct 2023-31 D
	AIN	Subcontract     agreement signed by the main contractor and sub-contractor Couariety progress and expenditure report reflecting performance of the SMME signed by HoD	Quarterly report signed by Hod     Signed Contracts of employment	t, rusk namagement quarterly status report signed-off by HOD al 2. Proof of submission to Internal Audit	40% expendture of 1. Report on capital 70% expendst capital budget expendsture signed by capital budget HOD 2. Expendsture	Ouarterly report signed by HOD  2. Register for building plans submitted  3. Copies of approved building plan	
	N/A	subcontracted	300 temporal work Opportunibes created		70% expenditure of yy capital budget	ad 80% of complying submitted building g plans approved	1 Jan 2024 5 LLL 1
	NA	Subcontract     agreement signed by the main contractor and sub-contractor and sub-contractor 2 Quarterly progress and expenditure report reflecting performance of the SMMAE signed by HoD	Quarterly report signed by Hod     Signed Contracts of employment	requaretry risk (1. ktsk management reports quantify status report submitted by HODs to signed-off by HODs Internal Audit in (2. Proof of submission preparation for Risk to Internal Audit Committee Meeting	Report on capital expenditure signed by HOD     Expenditure	Ouartarly report signed by HOD 2. Register for building plans submitted 3. Copies of approved building plan	
	NIA	1 SMME subcontracted	345 temporal work Opportunities treated			80% of complying submitted building plans approved	1 Apr 2014- 10 Jun 2014
	AW	1. Subcontract agreement signed by the financial received and sub- contractor 2. Quarterly progress and expenditure report reflecting performance of the SMME signed by HoD	Quarterly report disgreed by Hod     Signed Contracts of employment	1 quarterly risk 11. Risk management management reports quarterly status report submitted by HODs to signed-off by HOD Internal Audit in 2. Proof of submission to preparation for Risk Internal Audit Committee Meeting	N = 8 -	Quarterly report signed by HOD 2. Register for building plans submitted	
	AIN	Director  e Engineering  Services	Director: Engineering Services	AM HODS	Director: Engineering Services	Director: Engineering Services	
	NIA	56 69	\$5 55	2	27 8	22	
	NIA		4n		5	53	